

Competitor Strategies in Apparel and Footwear

August 2025

Table of Contents

INTRODUCTION

Key findings

Fashion is caught in the storm of Trump's tariffs, trade wars and climate change

INDUSTRY OVERVIEW

Global market poised for slow growth in the face of uncertainty

APAC set to contribute 33% of value growth in global sales over 2024-2029

Childrenswear and sportswear continue to outperform the wider industry

COMPETITIVE LANDSCAPE

Companies at a glance

Top companies in apparel and footwear

M&A remains very influential in a volatile market, as businesses seek growth and scale Anta acquires Jack Wolfskin to strengthen its position in the European outdoor market

NAVIGATING UNCERTAINTY AND TARIFF TURMOIL

Trump's agenda has far-reaching implications for the US market and beyond Market players realign g lobal trade and supply chains to mitigate their risks Shein returned to India in early 2025 and aims to open an export hub in Brazil by 2026 adidas launched its latest 3D printed Climacool shoe globally in May 2025

EXPANDING MARKET REACH

Emerging markets to drive global growth in apparel and footwear

Cos (H&M Group) to open its first boutique in New Delhi, India, in autumn 2025

Primark is set to open its first four stores in the GCC region, in Kuwait City and Dubai, by 2026

Hyper-segmentation: Leveraging diverse consumer needs to unlock growth

From Burberry to Miu Miu , luxury brands increasingly tap into the Boomers opportunity

REWRITING THE RETAIL PLAYBOOK

Investing in social commerce and Al-powered tools is a "must" to drive engagement Zalando launches generative Al-powered fashion assistant across 25 countries

Delivering value through more holistic high-touch shopping experiences

HOKA hosted a HOKA Run Stop Corner Shop in Shoreditch, London

Louis? Vuitton buoys brand experience with "The Louis" ship-shaped flagship in Shanghai

BANKING ON EXPERIENCE-LED GROWTH

Consumers increasingly prefer experiences over tangible goods
Brands need to redefine their value around personalisation, wellness and lifestyle
Zara has launched a "Travel Mode" feature on its mobile app
Dolce & Gabbana takes over the San Domenico Palace in Sicily, for the summer 2025
Selfridges rewards time spent in its stores and plans to open a private members' club

ADDING VALUE THROUGH SUSTAINABILITY

Brands to rethink their models because of sustainability-related laws, especially in EU Companies can leverage sustainability for story telling and long-term value creation In late 2024, US-based retailer Target voluntarily rolled out digital IDs on its garments Mango announces partnership with Circulose in June 2025, to scale recycled fibres

CONCLUSION

Key findings

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