

RWANDA

PATHWAYS TO GENDER-INCLUSIVE ECONOMIC DEVELOPMENT IN SUB-SAHARAN AFRICA: A SECTORAL ANALYSIS STAKEHOLDER MAPPING: MANUFACTURING SECTOR: LEATHER AND LEATHER PRODUCTS



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SUB-SAHARAN AFRICAN COUNTRIES COVERED BY THE PATHWAYS STUDY

EAST AFRICA



Ethiopia



Kenya



Rwanda



Tanzania



Uganda

WEST AFRICA



Cameroon



Côte d'Ivoire



Ghana



Nigeria



Senegal

SOUTHERN AFRICA



Angola



Botswana



South Africa

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Rwanda's Leather Manufacturing sector is mainly comprised of cooperatives and associations dealing with leather goods and raw hides, and concentrated in Kigali



Stakeholder type	Province				
	Northern	Southern	Eastern	Western	Kigali
Associations, collectives, organizations, rep bodies	6	3	3	5	11
Government agencies/departments	-	-	-	-	1
TOTAL	6	3	3	5	12

Manufacturing Sector: Leather and Leather Products

Regional level stakeholders in Rwanda's Manufacturing sector – Eastern & Western Regions

 Production, processing, marketing and sales  Technical/Operational Assistance  Financial support/assistance  Capacity building, training, education  Lobbying/advocacy/Representation  Policymaking and research  Women-centric provision(s)/operation(s)										
Stakeholder	Brief description	Core activities						Key relationships and strengths	Website	
										
ACOLEPO	Cooperative in the Eastern Region involved in tanning and dressing of leather (raw hides and skins)	✓	✓		✓			✓	<ul style="list-style-type: none"> Effectively challenged negative notions of women working in this sector/sub-sector 40% women vs. 60% men in membership, however, in trading of finished products women are 70% vs. 30% men Partnered with MINICOM 	
ICYIZERE- RUSIZI	Local community cooperative in the Western Region involved in tanning and dressing of leather (raw hides and skins)	✓	✓		✓			✓	<ul style="list-style-type: none"> Has 9 women out of 10 members; the president is also a woman Partnered with RCA, Liliane Foundation, World Vision Rwanda and Rusizi District Seeking partners in training and advocacy, access to finance and establishing a leather factory in Rwanda 	
Koperative Tujyane N'igihe Gisenyi (KOTUNIG)	Cooperative in the Western Region involved in making leather out of raw hides and skins through tanning and dressing processes	✓	✓		✓			✓	<ul style="list-style-type: none"> Women form 37.5% of the direct members, but 78% in the trading sub-section Main stakeholder is RCA and Rubavu District, seeking partnerships in training, advocacy, access to finance, quality control, technology, etc. Strengths: Being at the border of DRC and serving two communities of two different countries 	
Shenzaka Trading Ltd	Local community cooperative in the Western Region involved in leather tanning and dressing, and the manufacture of luggage, handbags, saddlery and harness, the dressing and dyeing of fur	✓	✓		✓			✓	<ul style="list-style-type: none"> Women are very few as members, but in the trading and retailing of the finished products, they account for 80% of the members Main stakeholder is RCA; seeking partners in training, advocacy and quality control Strengths: Introduction of the new product at the market, high involvement of youth, government support 	

Manufacturing Sector: Leather and Leather Products

Regional level stakeholders in Rwanda's Manufacturing sector – Eastern & Western Regions

Production, processing, marketing and sales Technical/Operational Assistance Financial support/assistance Capacity building, training, education Lobbying/advocacy/Representation Policymaking and research Women-centric provision(s)/operation(s)										
Stakeholder	Brief description	Core activities						Key relationships and strengths	Website	
Star Leather	Local community cooperative in the Western Region involved in tanning and dressing of leather, the manufacture of luggage, handbags, saddlery and harness and the dressing and dyeing of fur	✓	✓		✓			✓	<ul style="list-style-type: none"> Many women are involved in this sector albeit few are members, especially in the trading sub-section (about 80% staff) Main stakeholder is RCA; seeking partnerships in training and advocacy Strengths: The location of the business where the competition is low and the involvement of youth 	
New Recap Tannery	Cooperative in the Western Region producing leather finished goods	✓	✓		✓			✓	<ul style="list-style-type: none"> Few members are women, however in the trading and retailing of finished products they are 80% of the staff approximately Main stakeholder is RCA, key partners are those in documents for operations, training. Minicom is a training partner too. Seeking partners for advanced technology, access to finance and trainings Strengths: Mobilisation for entrepreneurship 	
LEVECOKI	Cooperative in the Eastern Region involved in the tanning and dressing of leather (raw hides and skins)	✓	✓					✓	<ul style="list-style-type: none"> Direct members: 30.7% of women vs 69.4% of men; most women are involved in the trading and retailing sub-section Main stakeholder is RCA; seeking partnerships for training and advocacy Strengths: The involvement of youth and support by the local community 	
Girimbereheza Rubyiruko	Cooperative in the Eastern Region involved in the production of leather goods (esp. shoes)	✓	✓					✓	<ul style="list-style-type: none"> The leadership of women in the sector is low; but is progressive and when it comes to trading, women outnumber men (about 80% of the staff) Main stakeholder is RCA; key partnerships exist in trainings and providing official documents for operation. Another partner is MINICOM for training support. Seeking partnerships in improved technology, finance and trainings. Strengths: Mobilisation for entrepreneurship 	

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Manufacturing Sector: Leather and Leather Products

Regional level stakeholders in Rwanda's Manufacturing sector – Northern & Southern Regions

Stakeholder	Brief description	Core activities							Key relationships and strengths	Website
										
Kinazi Imitari Cooperative	Cooperative in the Southern Region engaged in processing of leather hides and skins (tanning and dressing activities)	✓	✓		✓			✓	<ul style="list-style-type: none"> Members: 40% women vs. 60% men. However, in the trading of finished products, women are 70% vs. 30% men Main stakeholder is RCA, with limited training partnership; seeking partners for training and advocacy Strengths: Location (Kinazi is in Rwanda's cattle breeding rural area) where competition is not too stiff, and the government policy is protecting cooperatives 	
Cooperative Of Products From Domestic Animal Skins (CPDAS)	Cooperative in the Southern Region engaged in manufacture of leather finished goods (shoes)	✓	✓		✓			✓	<ul style="list-style-type: none"> Women are 40% vs. 60% men as members; they are 70% vs. 30% men in the trading sub-section Main stakeholder is RCA; seeks partners in training & advocacy Strengths: Women empowerment and job creation 	
Coopérative Des Jeunes Pour Le Développement Local De Save (COJEDEL SAVE)	Local community cooperative in the Northern Region involved in the tanning and dressing of leather (raw hides and skins)	✓	✓		✓			✓	<ul style="list-style-type: none"> 1 founder (a man), 5 co-founders (2 women, 3 men), 128 traders (77 women, 51 men) - depicts the involvement of women Main stakeholder is RCA; seeking partners in training, access to finance and advocacy Strengths: Training, the government support and low competition 	
KIATO AFHDAL	Cooperative in the Northern Region engaged in the tanning and dressing activities for leather goods production (through raw hides and skins)	✓	✓		✓			✓	<ul style="list-style-type: none"> The representation of women as members of the cooperative is low, but in trading the finished products, women are 75% of the staff Main stakeholder is RCA; partners sought for training and advocacy Strengths: Training, government support 	
Cooperative Impu Z'iwacu Gakenke	Cooperative in the Northern Region involved in production of leather goods through tanning and dressing processes on raw hides and skins	✓	✓		✓			✓	<ul style="list-style-type: none"> Women are 40% vs. 60% men as members; they are 70% vs. 30% men in the trading sub-section Main stakeholder is RCA; partners sought in training and advocacy Strengths: Training and governmental support 	

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Manufacturing Sector: Leather and Leather Products

Regional level stakeholders in Rwanda's Manufacturing sector – Northern & Southern Regions



Production, processing, marketing and sales



Technical/Operational Assistance



Financial support/assistance



Capacity building, training, education



Lobbying/advocacy/Representation



Policymaking and research



Women-centric provision(s)/operation(s)

Stakeholder	Brief description	Core activities							Key relationships and strengths	Website	
LPC Hindiro Ngororero	Cooperative in the Northern region engaged in processing (tanning and dressing) of leather to produce finished leather goods made of raw hides and skins	✓	✓		✓				✓	<ul style="list-style-type: none"> Trains youth to make leather products (belts, shoes, bags) 1 founder, 20 co-founders (11 men, 9 women), and 28 trainees (13 women, 15 men) Key stakeholder is RCA, with limited training support. Seeking partners in training, advocacy, technology usage in marketing, quality control of locally transformed leather Strengths: The motivation of trainees, support in terms of training from local and district governments 	
Kouimu Musanze	Cooperative in the Northern Region involved in the production of leather through tanning and dressing of raw cattle hides and skins	✓	✓		✓				✓	<ul style="list-style-type: none"> Provides market for the raw materials for local cattle breeders Women are 40% vs. 60% men as members; they are 70% vs. 30% men in the trading sub-section Key partner is RCA, also providing trainings. Partners sought in capacity building, quality control, advocacy Strengths: Location provides less competition, support of Musanze district government 	
Cooderu - Busogo	Cooperative in the Northern Region involved in the production of leather finished goods of all kinds	✓	✓		✓				✓	<ul style="list-style-type: none"> The impact of stakeholders is the valorization of leather and leather products Few women are members; however, they have a share of about 80% in the trading and retail sub-section of leather products Key stakeholder is RCA, also providing some trainings. Partners being sought for quality trainings, advocacy, access to finance Strengths: Job creation, market created for hides and skins for local cattle breeders 	
Elli Asifiwe	Cooperative in the Southern Region engaged in the processing of leather and the production of finished leather products (especially shoes)	✓	✓						✓	<ul style="list-style-type: none"> High involvement of youth; provides market for leather raw materials The ratio of women as founders is very low, but women in trading and retailing sub-section outnumber men Key partners are RCA, Minicom for training. Seeking partners for improved technology, access to finance and trainings Strengths: Mobilisation for entrepreneurship 	

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Manufacturing Sector: Leather and Leather Products

Regional level stakeholders in Rwanda's Manufacturing sector – Kigali Region

Production, processing, marketing and sales	Technical/Operational Assistance	Financial support/ assistance	Capacity building, training, education	Lobbying/advocacy/ Representation	Policymaking and research	Women-centric provision(s)/operation(s)				
Stakeholder	Brief description	Core activities						Key relationships and strengths	Website	
Rwanda Leather professionals	Cooperative engaged in the tanning and dressing of leather and sale of leather products	✓	✓		✓			✓	<ul style="list-style-type: none"> Women are highly represented (70%) in the retailing sub-sector Key stakeholder is RCA, also providing some trainings. APEFE provides basic artisan tools. Partners are sought for training, advocacy, improved technology in manufacturing and sales Strengths: Training, job creation, government support 	
Leather Processing work ltd	Cooperative engaged in the production of leather goods through tanning and dressing processes of raw hides and skins	✓	✓		✓			✓	<ul style="list-style-type: none"> Representation of women is 30% among cooperative members; but in retailing/trading, women represent over 80% Key partner is RCA; partnerships sought for training and advocacy Strengths: Training and location where consumption is high 	
Uzuri K&Y	Company engaged in the tanning and dressing of leather and production of finished leather products (leather shoes)	✓	✓		✓			✓	<ul style="list-style-type: none"> Women-led company producing shoes and sandals using recycled/waste material. Has online store and shop in Kigali Heights Main stakeholder is RCA, MINCOM (for trainings). Seeking partnerships in improved technology, access to finance and trainings Strengths: Mobilisation of women for entrepreneurship 	www.uzuriky.com www.shop.uzuriky.com www.facebook.com/uzuriky
CAFACHAKI	Cooperative involved in the production of leather goods through tanning and dressing procedures on raw hides	✓	✓		✓			✓	<ul style="list-style-type: none"> The impact of stakeholders is the diversification of the activities in an area of high competition of Kicukiro Few women members, however, 80% of the staff are women in trading and retailing division Key stakeholder is RCA, APEFE for basic materials in artisanal manufacturing of leather. Seeking partners in training, advocacy, technology and financing Strengths: Training, strategic location of high consumption 	

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Manufacturing Sector: Leather and Leather Products

Regional level stakeholders in Rwanda's Manufacturing sector – Kigali Region

Production, processing, marketing and sales Technical/Operational Assistance Financial support/assistance Capacity building, training, education Lobbying/advocacy/Representation Policymaking and research Women-centric provision(s)/operation(s)										
Stakeholder	Brief description	Core activities						Key relationships and strengths	Website	
Assomaco	Cooperative involved in tanning and dressing of leather and production of leather goods	✓	✓		✓			✓	<ul style="list-style-type: none"> Trains youth to make belts, bags and shoes Women are 40% vs. 60% men as members; they are 70% vs. 30% men in the trading sub-section Main partner is RCA; partners sought in training, advocacy Strengths: Training, government support 	
GJS Leather And Arts Promoters Ltd	Company engaged in leather manufacturing through tanning and dressing of hides and skin	✓	✓		✓			✓	<ul style="list-style-type: none"> Provides market for raw materials related to leather work Women are 40% vs. 60% men as members; they are 70% vs. 30% men in the trading sub-section RCA is the key partner; Partners sought in training, advocacy Strengths: Large market, support by the youth 	
Dokmai Rwanda	Company manufacturing leather fashion goods	✓	✓		✓			✓	<ul style="list-style-type: none"> Woman-owned company producing leather fashion goods like purses, briefcases, belts, laptop sleeves etc. Founded by Bernadette Umunyana The impact of stakeholders is the valorization of leather and leather products Partnered with RCA; partners sought in training and advocacy Strength: Job creation, women empowerment 	
Masaka Incubation Training Center	Cooperative involved in the production of leather finished goods (especially shoes)	✓	✓		✓			✓	<ul style="list-style-type: none"> The impact of stakeholders is the fight against unemployment The rate of women as founders is very low, but women in trading and retail outnumber men Partnered with MINCOM, RCA, TVET National Board. Seeking partners for improved technology and trainings Strengths: Mobilisation for entrepreneurship 	

Manufacturing Sector: Leather and Leather Products

Regional level stakeholders in Rwanda's Manufacturing sector – Kigali Region



Production, processing, marketing and sales



Technical/Operational Assistance



Financial support/assistance



Capacity building, training, education



Lobbying/advocacy/Representation



Policymaking and research



Women-centric provision(s)/operation(s)

Stakeholder	Brief description	Core activities							Key relationships and strengths	Website	
Workforce Development Authority	Government Authority involved in the production and processing of leather finished goods (especially shoes)	✓	✓		✓				✓	<ul style="list-style-type: none"> The impact of stakeholders is capacity building and advocacy Youth are the mostly to be trained, with 40% women and 60% men Partnered with MINICOM, RCA (for trainings). Partners are sought in improved technology, access to finance and trainings Strengths: Mobilisation for entrepreneurship 	
Nyamatulla & Anwar	Cooperative involved in the production of leather goods (especially shoes) through tanning, dressing, processing of raw hides and skins	✓	✓						✓	<ul style="list-style-type: none"> Youth are the benefactors of most training, comprising 40% women and 60% men Main partner is RCA, MINICOM - mainly for trainings. Seeking partnerships in advanced technology, financing and training Strengths: Mobilisation of youth for entrepreneurship 	
Jolin ltd	Company engaged in the production of primarily leather shoes and other finished leather products	✓	✓						✓	<ul style="list-style-type: none"> Few women members; however about 80% staff are women in trading and retail sub-sector Key partners are RCA and MINICOM - primarily for training purposes. Seeking partners in advanced technology, access to finance and trainings Strengths: Mobilisation for entrepreneurship 	